

2025 Global Impact Report

ACI Annual Report



American Concrete Institute
Always advancing

concrete.org

ACI Excellence in Concrete Construction Awards – 2025 Winners



Repair & Restoration, First Place & Overall Winner

Capitol Dome, San Juan, PR, USA



Low-Rise Structures, First Place

The Altamura Home, Santa Rosa, CA, USA



Mid-Rise Structures, First Place

City of Hope – Hope Plaza, Duarte, CA, USA



High-Rise Structures, First Place

Satsukita 8-1, Sapporo, Hokkaido, Japan



Bridges, First Place

Delhi-Meerut Rapid Rail Transit System, Meerut, India



Decorative Concrete, First Place

California Firefighters Memorial, Sacramento, CA, USA



Flatwork, First Place

Low Carbon Concrete: Bus Charging Station, Salt Lake City, UT, USA



Infrastructure, First Place

Romaine-4 Generating Station, Havre-St-Pierre, QC, Canada

A Message From the President

The past year has been a pivotal one for ACI. We rolled out a new strategic plan earlier this year, and we are fully embracing it as we plan our activities—especially internationally. In fact, one of our five strategic goals is to “Engage Globally,” and the ACI team of staff and volunteers are already enhancing efforts to connect with and meet the needs of our global community, as you can see in this report.



I have had the pleasure and honor to travel to several countries in various regions in 2025 on behalf of ACI, engaging with allied organizations and chapters. Across the world, we share common interests in concrete, of course, but also in the future challenges we face as an industry and as a planet. We all recognize the importance of sustainable development in our built environment and the role concrete plays in this challenge. A common refrain in the conferences and meetings I have attended is an increased emphasis on concrete durability and resiliency, and how these contribute to longer-lasting and safer structures. Our global community is invested in advancing our mission of “advancing knowledge of concrete and its use,” and I am happy that we are coming together for this shared purpose.

Maria Juenger
ACI President (2025-2026)



A Message From the EVP

The American Concrete Institute’s 2025 Global Impact Report chronicles the high points and accomplishments of the past year, in fulfillment of our mission, and we are proud to share it with you. This snapshot report highlights the achievements that occurred in 2025 and provides insights into the programs, events, and strategies that keep ACI Always advancing.

On behalf of the Board of Direction, the professional staff, and the more than 35,000 ACI members, thank you for sharing your time, talents, and energy throughout 2025. You have set the table for us to scale even greater heights in 2026, and we are excited about what the future holds for ACI and our industry.

Frederick H. Grubbe, MBA, CAE
Executive Vice President

aci STRATEGIC PLAN

Building a Resilient Future

In the Spring of 2025, ACI announced the launch of its updated strategic plan, a roadmap designed to advance knowledge, foster innovation, and lead the future of concrete in an evolving global landscape.

Since its last update in 2016, ACI has continued to respond to significant developments within the industry. The newly refreshed strategic plan was developed to ensure the institute remains adaptable, effective, and aligned with the needs of its members and the global concrete community.

The plan outlines five primary goals to guide ACI's initiatives over the coming years: advance expertise, disseminate knowledge, engage globally, advance resiliency and sustainability, and enhance the ACI experience.

Following the ACI Concrete Convention in Spring 2024, ACI President Michael J. Paul established a board task group on the strategic plan update. Chaired by ACI Vice President Scott M. Anderson, the task group conducted a thorough review of the existing plan. Members included Ann Harrer, Carol M. Hayek, Kimberly A. Kayler, Anton K. Schindler, Frederick H. Grubbe, and John C. Glumb.

After months of collaboration, the final draft was presented and unanimously approved by the ACI Board of Direction at the Fall 2024 ACI Concrete Convention in Philadelphia.

ACI invites all members, partners, and stakeholders to explore the full strategic plan and join in shaping the future of concrete. Together, ACI will harness innovation, expand its global reach, and contribute to a more resilient and sustainable world.

For more information on ACI's Strategic Plan, visit ACIStrategicPlan.org.

“In updating our vision and mission to be clear and cogent, ACI's new strategic plan reiterates our core purpose and importantly emphasizes our commitment to engagement—both internal and external—in a global approach that embraces sustainability and responsible stewardship.”

– **Michael Paul**
ACI Past President



ACI Certification

In 2025, ACI Certification primarily turned its focus inward on retooling for future growth. Certification activity kept pace with 2024 as newer programs such as the ACI Post-Installed Concrete Anchor Installation Inspector gained traction through the efforts of the ACI Resource Centers and Sponsoring Group network. ACI Certification Committees continue to adjust programs to maintain and enhance relevance in their respective markets; rollout of these changes is facilitated through ACI Resource Centers, which continue to expand not only their capabilities in administering the programs, but also training Sponsoring Group personnel to properly administer them.

In addition to these activities, ACI Resource Centers have been instrumental in testing a new ACI web-based electronic exam administration method, targeted for rollout to the Sponsoring Group network in 2026. The web-based exam administration method will expedite delivery, increase flexibility and accuracy, and enhance security while eliminating costs associated with the administration of pencil and paper exams.

Work continues to expand availability of ACI Certification internationally through the development and organization of new Sponsoring Groups, particularly in the Middle- and Far East. New opportunities are also being explored to expand further into Europe, employing programs customized for the markets. Advocacy efforts remain integral to this strategy, promoting requirements to agency officials to drive demand.



ACI Resource Centers

ACI Resource Center managers and assistants continue to build their knowledge and skills and contribute to delivering new and low-volume programs, emergency sessions, building markets, training Sponsoring Group personnel, hosting industry meetings, and developing educational tools for both established and new programs. The retooled performance exam-based ACI Concrete Flatwork Finisher program is the latest program to be added to the capabilities of the Resource Centers; the first of three Sponsoring Group orientation programs took place in Fall 2025 at the ACI Mid-Atlantic Resource Center.

The ACI Midwest Resource Center moved to a new facility in 2025 with minimal disruption in service. The new facility remains strategically located near major Interstates and O'Hare International Airport to service the region and beyond.

Developed by Resource Center staff, the Centers are also now able to provide *Spanish only* review, hands-on practice, and exam sessions. Available programs include Concrete Field-Testing Technician, Concrete Strength Testing Technician, and Adhesive Anchor Installer.

Learn more at [ACIResourceCenters.org](https://www.ACIResourceCenters.org).



ACI Concrete Convention

Professionals and students from around the world gathered in Toronto, Canada, in the spring and Baltimore, Maryland, in the fall for the ACI Concrete Convention – the world’s gathering place for advancing concrete. Known as the premier event for concrete innovation and collaboration, the convention continues to attract researchers, practitioners, and industry leaders dedicated to improving the design, construction, maintenance, and repair of concrete. Throughout the 4-day event, attendees participated in educational sessions, committee meetings, networking receptions, and student competitions — all centered around advancing knowledge and best practices in concrete.



Spring 2026

Rosemont/Chicago, IL, USA
March 29–April 1, 2026

Fall 2026

Atlanta, GA, USA
October 11-14, 2026

5,000

Total Convention
Registrants in 2025

Fall 2025 Convention:

3rd

Most Attended
Convention of All-Time

ACI Expands PLUS Platform & Releases New Codes

ACI has significantly expanded its ACI PLUS platform, reinforcing its role as the global leader in delivering interactive access to concrete codes and resources.



In 2025, ACI released ACI 319 PLUS, ACI 320 PLUS, and ACI 323 PLUS, while also introducing major updates to ACI 318 PLUS and the newly rebranded ACI 562 PLUS Repair Subscription. These updates provide professionals with powerful digital tools, enhanced navigation features, and integrated access to related handbooks and manuals.

ACI 318 PLUS now includes both the 2019 and 2025 editions of ACI CODE-318, the flagship building code for structural concrete, along with digital access to the ACI Detailing Manual and the ACI Reinforced Concrete Design Handbook. **ACI 319 PLUS** delivers the new ACI/PCI CODE-319-25: Structural Precast Concrete—Code Requirements and Commentary. **ACI 320 PLUS** provides ACI/PTI CODE-320-25: Post-Tensioned Structural Concrete—Code Requirements and Commentary. **ACI 562 PLUS** includes the 2021 and 2025 editions of ACI CODE-562: Assessment, Repair, and Rehabilitation of Existing Concrete Structures—Code Requirements and Commentary, with expanded access to MNL-3(16) and more than 200 resources on repair and rehabilitation. **ACI 323 PLUS** continues to support sustainability efforts with ACI CODE-323: Low-Carbon Concrete—Code Requirements and Commentary.

Alongside these digital expansions, the printed versions of ACI CODE-318-25, ACI/PCI CODE-319-25, ACI/PTI CODE-320-25, and ACI CODE-562-25 are now available through the ACI Store. ACI CODE-318-25 introduces a new sustainability appendix, revised requirements for post-installed reinforcing bars, enhanced provisions for shear friction, and improvements to deep foundation requirements.

Through these advances, ACI continues to expand access to the most up-to-date codes in both print and digital formats, ensuring professionals, educators, and organizations worldwide have the tools they need to advance concrete design, construction, repair, and sustainability.

Marketing Awards Showcase



Gold Award

- Educational and Promotional Video



Gold Award

- Print Media – Publications – Annual Report

Honorable Mention

- Print Media – Publications – Newsletter



Gold Award

- Article or news placement

Honorable Mention

- Article or news placement
 - Website element
 - Product marketing



Gold Award

- Website

- Nonprofit Annual Report
 - Promotional Items
 - Marketing Video/Film

Honorable Mention

- Magazine Ad
- Product Launch

Education

2025 ACI Professors' Workshop

The 2025 Professors' Workshop was held in July, where prominent, nationally known faculty and industry representatives developed concrete-related presentations and resources to assist professors in preparing a new course or fine-tuning their concrete-related courses.



The workshop format is designed to involve the participants to the greatest extent possible and to demonstrate the application of inverted (or flipped) classroom practices.

The first stage of the workshop was composed of a series of asynchronous presentations, quizzes, and assignments that participants were able to work through at their own pace on ACI University. The second phase was a synchronous online one-day meeting on July 14, which contained presentations and discussion sessions to help finalize preparations for the face-to-face meeting. The third phase was held at ACI Headquarters in Farmington Hills, MI, on July 22 and 23. Along with lecture-style presentations, much of the event was hands-on active learning sessions to experience these approaches from the student perspective, along with guided breakout sessions to brainstorm and develop ideas for the participants' own classroom. Finally, a panel discussion and social hour was held, at which the participants had the chance to ask questions in an informal setting.

Registration for the next Professors' Workshop will open in early 2026!

ACI University Updates

ACI University received an update to its learning management system (LMS) in August 2025. The update is part of ACI's ongoing commitment to providing the global concrete community with the highest-quality education and certification program preparation. The new ACI University is a user-friendly platform that enhances your ability to access, track, and complete ACI's online courses and certificate programs anytime, anywhere.

Updates to ACI University include:

- Improved Capacity and Navigation: A more intuitive interface makes finding and managing courses easier with a growing list of ACI University users.
- Stronger Performance and Reliability: Users enjoy a smoother, faster, and more stable learning experience.
- Mobile-Friendly Access: Learn on the go with seamless mobile optimization.
- Enhanced Progress Tracking: Stay organized with dashboards showing course completions, CEUs earned, and certificates received.
- Certificate Management: Download and share certificates from a centralized location.

Public Seminars

ACI hosted several Public Seminars in 2025 in various locations across the United States. Detailing the newly released ACI CODE-318-25, ACI Public Seminars provide valuable information, free copies of the codes, PDH & CEU credits, and face-to-face interaction with highly recognized speakers, along with the chance to network with other concrete professionals in attendance.



Chapter Activities

ACI Excellence in Concrete Construction Awards

The ACI Excellence in Concrete Construction Awards celebrated its 11th anniversary in 2025. To date, we have celebrated exceptional concrete projects spanning 24 countries and encompassing a total of 74 provinces, states, and other regional jurisdictions. This global reach highlights the diverse innovation and excellence in concrete construction across a wide range of geographic, cultural, and environmental contexts.

Chapter Roundtable in Italy

ACI held an international Roundtable Meeting in Naples, Italy, in September 2025, with participation from Morocco, Quebec and Eastern Ontario, Intermountain, Egypt, Iraq, Italy, UAE, Kurdistan, and Hellenic Chapters, as well as representatives from ICT. These meetings provide an opportunity to meet with chapter leaders from around the world to exchange ideas and share solutions to the mutual challenges of leading a chapter. Chapter officers come away from the meeting with renewed energy and great ideas.

94
Professional
Chapters



365
Student
Chapters



2025 Social Media Performance

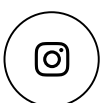
2.7M
People
Reached
Organically

21.3M
Total
Impressions

315K
Total Clicks &
Engagements

380K
Total
Followers

Follow ACI on
social media!



@AmericanConcreteInstitute
@concreteaci

Concrete International (CI) Magazine

Concrete International (CI) is the monthly magazine of ACI for professionals interested in concrete. The magazine features articles contributed by industry-respected authors.

In 2025, we sent a survey to all *Concrete International* Magazine readers and it focused on three key areas:

- **Determine the value of the magazine as an ACI Membership benefit:** Readership indicated that *Concrete International* is a primary and essential membership benefit, confirming ACI's commitment to the ongoing production of this reputable industry publication.
- **Determine the preferred format and frequency of the magazine:** The consensus was to continue with a monthly publication schedule. There was a wide range of feedback on the magazine's format, but support for continued publication in both printed and digital formats was clear.
- **Determine how often content from the magazine is shared:** More than half of *Concrete International* readers regularly share content from the magazine with one or more people. In addition, most survey respondents place their printed copy in a location where others can consume its content. This was very positive feedback for both the quality and usability of content, and strong metrics for advertisers.

Learn more about CI at concrete.org/publications/concreteinternational.

40,000
Subscribers



Student & Young Professional Activities Committee (SYPAC)

The ACI Concrete Convention in Toronto set a historic milestone with 614 students – the highest student registration in convention history! A major highlight was the FRC Bowling Ball Competition, drawing 48 undergraduate university teams from four continents. In Baltimore, the long-anticipated Egg Protection Device Competition returned after an eight-year hiatus, while virtual events like the Eco Concrete Competition, Student Chapter Forum, and Undergraduate Research Session opened global doors for students to showcase their innovation. The Student and Young Professional Activities Committee (SYPAC) also recognized 80 universities with the ACI Outstanding Student Chapter Award for organizing successful outreach and engagement activities on-and-off campus.



This year also marked the launch of ACI Career Connections, pairing 30 mentors and mentees to foster career growth and deeper committee involvement. Building on that momentum, the board of direction approved SYPAC's proposal to double the number of associate memberships from three to six, creating more opportunities for young professionals to contribute to technical committees. New initiatives—including the Young Professional Poster Session and a dedicated Young Member Convention Booth—further empowered the next generation of leaders to connect, contribute, and advance their careers within ACI.

Code Advocacy

In 2025, ACI staff and members actively advanced the adoption of ACI standards through strategic code advocacy. Key achievements included participation in the International Code Council (ICC) development process for the 2027 I-Codes focused on referencing current ACI standards without modifications. There was also continued engagement with the National Fire Protection Association (NFPA) to ensure proper referencing of current and new ACI standards. NFPA 5000 will now reference ACI CODE-440.11, and ACI-TMS CODE 122.1, 122.2, and 122.3 will be identified in the Annex to NFPA 5000 as alternative methods of code compliance. ACI representatives also supported local code development efforts to promote the adoption of the most current ACI provisions. These coordinated efforts help position ACI standards at the forefront of national and local construction practices. Looking ahead, ACI will expand its involvement in model code development forums, on the national and international level, and strengthen collaborations to ensure ACI standards remain integral to modern building codes. This includes identifying opportunities for education on the use of ACI Standards and Certifications to groups such as Code Officials and other industry supporters. As always, grassroots efforts by ACI members at the national level worldwide and at the state and local level are a critical part of code advocacy. Get involved at concrete.org/advocacy.



Membership

The work of the Institute is made possible by the 35,000+ ACI members in over 100 countries, and your work is appreciated in keeping the Institute Always Advancing. Through continued dedication, you are the reason ACI is the global leader in providing knowledge on concrete materials, design, construction, and repair!

Learn how to get involved at concrete.org/getinvolved.



Committees

ACI's 400+ committees and subcommittees develop and disseminate information related to concrete materials, design, and construction. We'd like to say thank you to the 3,000+ volunteers for your dedication to advancing concrete!

International Activities

Introduction of Zhu Liu, Director, Asia Pacific (APAC) Region

This year, ACI welcomed Zhu Liu as Director, APAC Region. In this role, Liu will work with chapters and organizations in East Asia to strengthen collaborations and provide support on the implementation of ACI codes, standards, certification programs, and to increase the use of ACI concrete knowledge. Liu has been an active member of ACI for more than 20 years and has started in his new role enthusiastically.



Japan Concrete Institute – 60th Anniversary

ACI President Maria Juenger led an ACI delegation to Japan from July 12-17, 2025, marking a significant milestone in international concrete research collaboration. President Juenger delivered congratulatory remarks to the Japan Concrete Institute (JCI) in Tokyo along with the presidents from the Asian Concrete Federation (ACF), Korea Concrete Institute (KCI), Taiwan Concrete Institute (TCI), and JCI.



Regional Collaboration Summit

A strategic roundtable meeting convened on July 13 in Tokyo, bringing together leadership from ACI, ACF, JCI, KCI, and TCI to discuss shared interests and future collaborative opportunities.



7th JCI-ACI Joint Technical Session

The 7th JCI-ACI Joint Session, held July 16-17 in Morioka, Japan, featured 16 research presentations—eight from each institute—covering cutting-edge developments in concrete technology.

Korea Concrete Institute Annual Convention

ACI President Maria Juenger and Zhu Liu attended the KCI annual convention from November 5-7, 2025, at Yeosu, South Korea. President Juenger delivered a keynote speech about ACI code updates.

ACI Singapore Chapter – 2025 Annual Seminar & 40-Year Anniversary

Zhu Liu attended the ACI Singapore Chapter 2025 Annual Seminar and 40-Year Anniversary Gala Dinner on November 13, 2025, as ACI delegate. He delivered a speech during the gala dinner about ACI Code Updates.

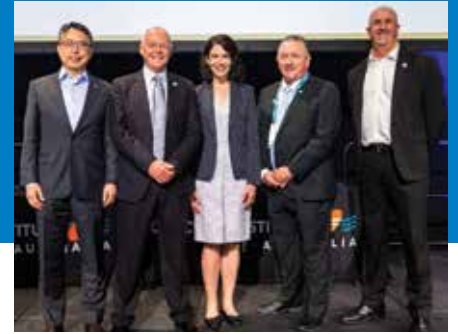
Asian Concrete Federation Symposium – Singapore

Zhu Liu participated in the Asian Concrete Federation (ACF) Symposium in Singapore from November 14-16 as ACI delegate. He delivered a speech about ACI Code Updates in the Symposium.

International Activities

Concrete 2025 in Australia

ACI President Maria Juenger and Zhu Liu attended Concrete 2025, organized by Concrete Institute of Australia (CIA), from September 7-10, 2025, in Adelaide, Australia. President Juenger presented the ACI code updates as part of the Standards and Codes Session. The ACI delegation also met with the CIA leadership and talked about future collaboration.



Meeting ConcreteNZ Learned Society in New Zealand

On September 12, 2025, ACI President Maria Juenger and Zhu Liu met the following people from ConcreteNZ Learned Society at University of Auckland: Rick Henry (past president), Santiago Pujol, Enrique del Rey Castillo, Nic Brooke, and later Moustafa Al-Ani (current president). The discussion focused on potential ACI code collaboration in New Zealand and low carbon concrete implication.

COP30 in Brazil

Past ACI President Antonio Nanni attended the COP30 in Brazil from November 10-15, 2025. Nanni delivered the message that concrete provides many advantages to reach the sustainability goal, and ACI is leading the creative efforts with all allied organizations in the construction field toward that goal.

24 Hours of Concrete Knowledge

Bernie Pekor and Ahmad Mhanna organized the 5th annual 24 Hours of Concrete Knowledge with record-breaking attendance and enthusiastic participation. ACI is planning to host the 6th annual 24 Hours of Concrete Knowledge in 2026.

1,926
Registrants

801
Attendees

4.7
Hours of Average
Watch Time

91
Countries
Participated

Big 5 Global in Dubai

ACI participated in Big 5 Global on November 24-27 in Dubai. As part of the event, ACI hosted the “Concrete Talks powered by ACI and the ACI UAE Chapter” conference sessions, an engaging series of expert-led discussions exploring sustainable concrete design and durability, technology, and regional carbon neutrality efforts. Big 5 Global is one of the largest and most influential events for the construction and infrastructure industry in the Middle East, Africa, and South Asia. Each year, it brings together thousands of professionals, innovators, and decision-makers shaping the built environment. ACI’s participation underscores its ongoing commitment to advancing concrete knowledge and supporting best practices worldwide.



International Activities

Middle East Conference 2025 in Dubai

ACI conducted the ACI Middle East Conference (MEC), February 12-13, 2025. This was the fifth edition of the ACI-MEC, which included the theme “From Gray to Green.” The ACI-MEC brought together industry leaders, local and international experts, and government officials to explore the latest practices and innovations driving the concrete industry towards a carbon-neutral future.



During the event, ACI also signed two Memorandums of Understanding (MOUs) – with the Concrete Industry Association (CIA) Saudi Arabia, and with the Gulf Organization for Research and Development (GORD) of Qatar.

ACI continues these efforts to increase global awareness and participation to constantly improve and expand concrete knowledge around the world. To learn more about activities in the MENA region, visit the ACI Middle East regional page at concrete.org/middleeast.

Algeria & Saudi Arabia – February 2025



During February 2025, ACI leadership and participating international chapters had multiple opportunities to connect with allied organizations throughout the Middle East and North Africa (MENA) region. Michael Paul, ACI president; Fred Grubbe, ACI executive vice president; and members of ACI’s International Affairs team visited Algeria and Saudi Arabia.

The trip began in Algiers, Algeria, at Djamaa el Kebir, also known as the Great Mosque of Algiers. The ACI team then traveled to the building code department at the Ministry of Housing to participate in a two-day conference hosted by Le CTC, Organisme National de Contrôle Technique de la Construction. This conference attracted 250 attendees and was broadcast on national television. Paul and ACI Distinguished Engineer Khaled Nahlawi presented on ACI CODE-562-25 and ACI CODE-440.11-22. This visit resulted in two memoranda of understanding (MOU) – one between ACI and Le CTC and one between ACI and the Algerian Concrete Society (ALCOS).

The ACI group finished their Saudi Arabia trip by visiting Riyadh and Dammam where they attended a series of meetings with government officials, educational leaders, and the private sector; delivered sessions at Big 5 Construct Saudi; toured various projects; and signed a collaboration agreement with the National Construction Academy (NCA). In Dammam, ACI met with Aramco executives to discuss advancing collaboration opportunities. Then, ACI held talks with SABIC engineering leaders at SABIC’s Jubail headquarters. The ACI group took part in two workshops—one at King Fahd University of Petroleum and Minerals (KFUPM) and another co-hosted by the Concrete and Construction Association (CCA) and the ACI Saudi Arabian Eastern Province Chapter. Their visit wrapped up with a meeting at the Arab Center for Engineering Studies in Al-Khobar, a leading construction laboratory and consultants in the region.



ACI Foundation

ACI established the ACI Foundation in 1989 as part of its commitment to support students' education, research, and innovation throughout the concrete industry.

Through contributions from industry partners and individual supporters, ACI Foundation awards fellowships and scholarships to high-potential students in concrete-related undergraduate and graduate degree programs; offers research grants to expand the knowledge and sustainability of concrete materials, construction, and structures; and nurtures innovative solutions to advance emerging and mature technologies.

The ACI Foundation programs focus on building the future of the concrete industry and rely on organizations and individuals who want to pay it forward by giving back. A gift to the ACI Foundation is an opportunity to invest in the next generation of leaders, new technical knowledge, and innovation.

The ACI Foundation offers a variety of gifting opportunities. One option is through a planned gift to the ACI Foundation as part of your overall financial, tax, and estate planning goals. This offers a chance to carry your technical legacy into the future of the concrete industry.

ACI Foundation is a not-for-profit 501(c)(3) organization and donations are tax-deductible to the extent of the law. 100% of mission-directed donations go to the beneficiaries – students, research, and technology.

Visit acifoundation.org/giving to learn more about your giving opportunities.

415
students
supported

\$4.2+
million
granted in
educational
awards

160+
research
projects
funded

\$4.7
million
in total
research
support

54
Concrete
Innovation
Forums
hosted

\$1.1
million
granted in
support of
innovation

330+
rebates provided
to U.S Veterans
achieving
ACI certifications



PRO: An ACI Center of Excellence for Advancing Productivity

PRO: An ACI Center of Excellence for Advancing Productivity was launched by ACI in 2023 as a catalyst for solving the barriers of constructability to advance concrete construction productivity.

In 2025, PRO was proud to join forces with several new members, as well as releasing the Constructability Blueprint.

PRO collaborates with contractors, designers, and materials suppliers to identify and resolve issues that negatively impact productivity in concrete construction, with a goal to advance new technologies and processes that improve productivity beyond historic levels. This year, Wayne Brothers and CKC Structural Engineers joined at Gold level, Nucor joined at Silver level, Concrete Frame Associates and PS=Ø joined at Bronze level, and Concrete Reinforcing Steel Institute (CRSI), Post-Tensioning Institute (PTI), and National Ready Mixed Concrete Association (NRMCA) joined as Allied Organizations.

Additionally, the ACI Carolinas Chapter became the first ACI chapter to join PRO at the new Chapter level membership. By joining PRO, the Chapter deepens its commitment to industry advancement and positions itself at the forefront of productivity-focused initiatives.

Finally, PRO's Constructability Blueprint, a digital guide that will continually evolve and expand its constructability concepts with input from members and other proven experts in concrete industry productivity, is on track to reach 1,000 downloads in early 2026. The Constructability Blueprint is available for free download on PRO's website, concreteproductivity.org.



An ACI Center of Excellence
for Advancing Productivity



ACI Financial Position

ACI holds a strong financial position, with assets and reserves that exceed accepted operational guidelines and with diverse sources of revenue that aid in weathering changes in the economy. ACI's system of financial controls is robust, with a strong internal finance group, a standing independent Financial Activities Committee (FAC) that meets throughout the year to review the Institute's finances and investments, and annual audits. The actions of ACI's investment manager are closely monitored by our Executive Vice President, financial staff, and the FAC.

Importantly, ACI's staff and Board of Direction make a point to ensure that our finances support our organizational mission. Through financial impact statements and associated proposals approved by the Board of Direction, ACI uses our financial assets to promote programming, support new initiatives, and underwrite projects that expand the reach and effectiveness of the organization. An audited financial statement is also available for members on the ACI website.

Scott M. Anderson – Chair of the ACI Financial Activities Committee

NEU Aids Implementation of Reduced-Carbon Concrete Technologies

NEU: An ACI Center of Excellence for Carbon Neutral Concrete leads the global concrete industry in advancing reduced-carbon concrete technologies, empowering all stakeholders to build a sustainable future. This past year found NEU driven by several key initiatives, including an active products/technologies validation and verification program, a new materials guide, updating and analyzing industry survey results, and industry collaboration, all aimed at accelerating the adoption of reduced carbon in concrete.



The most exciting change is the appointment of Kerry Sutton, PE, LEED AP, as NEU's Executive Director. Ms. Sutton brings over 25 years of extensive experience in the concrete sector, with a strong background in design, construction, and materials. Her appointment signals a reinforced commitment by NEU to advance sustainable practices through technical expertise and industry-wide collaboration. She transitions into this role from her position as a Code Advocacy Engineer for the American Concrete Institute (ACI).

A step forward in NEU's mission came as its products/technologies validation/verification program completed comprehensive verification assessments for two companies: Hoffmann, Inc. and Forta LLC. This program provides a trusted, third-party assessment of environmental claims of both existing and innovative reduced-carbon concrete technologies.

After much research, a new publication was just released from NEU, "The Low-Carbon Concrete Guide: Materials." Written by Mary Christiansen, PhD, LEED AP, and produced by NEU, it is a comprehensive guide to resources for reducing the carbon footprint in concrete construction.

To better understand and support the industry's journey toward its carbon reduction goals, NEU conducted a comprehensive two-part online survey between May 2023 and February 2025. One of the revelations from this data is that 50% of the low-carbon materials and technologies reported are ready for production and commercial sale at scale right now. This statistic challenges the perception that low-carbon solutions are a distant goal.

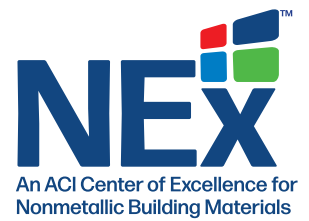
Fostering global dialogue and collaboration has always been central to NEU's mission. This commitment is demonstrated through NEU's regular webinars featuring prominent industry leaders, in-person low-carbon concrete sessions at the ACI Concrete Conventions, and NEU summits.

This year at the Fall 2025 ACI Convention, NEU held its Summit where NEU members and invited industry experts convened to address: "How are Low-Carbon Initiatives Changing in the USA?". Along with national collaboration, NEU has continued its engagement in the Middle East and at the COP30 climate conference in Belém, Brazil. This global outreach ensures that insights and strategies are shared across borders, fostering a unified worldwide effort to decarbonize the built environment.

For more information about NEU, go to neuconcrete.org.



NEx Drives Global Adoption of Nonmetallics in Construction



Founded by Aramco and ACI, NEx continues to accelerate the use of nonmetallics in the built environment through global collaboration, funding, and industry partnerships. NEx catalyzes innovation by supporting research, standards, and education that reduces the carbon footprint and improves durability and sustainability.

Funded Projects

In 2025, NEx initiated 10 new projects, addressing critical topics such as FRP bars, FRP strengthening and repair, FRP grating handrails, fire testing of FRP in concrete, polymer concrete, and non-destructive testing. With nearly \$3,000,000 allocated since launch, NEx projects drive practical solutions across infrastructure sectors.

NEx Impact after 4 Years

- 70+ funded projects to date
- Extended global partnerships
- Rapid progress across professional development, research and development, standards and guidelines, and advocacy and awareness



Membership

NEx expanded its membership network in 2025, welcoming new global partners from the Middle East and North America. Our members' support ensures that innovation in nonmetallics translates into real-world impact.

Sustaining Members



Gold Members

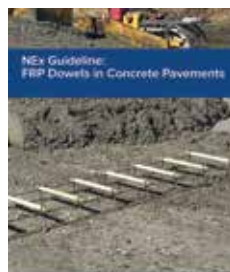


Bronze Members



2025 Spotlight

Highlights include the NEx Workshops at the ACI Conventions, a growing webinar program with PDH credits, and preparation for major upcoming engagements: MECC 2025 in Saudi Arabia, and World of Concrete 2026.



To learn more about NEx and stay updated on our latest activities, follow us on LinkedIn and visit nonmetallic.org for news, resources, and upcoming events.



Advancing Organizational Excellence (AOE)



With roots dating back to 1990, Advancing Organizational Excellence (AOE), an ACI subsidiary, continues to reinforce its position as a strategic partner to organizations, particularly in the design, construction, and concrete sectors. With its multidisciplinary team delivering services such as association management, marketing, communications, social media, and event planning, the organization advanced multiple initiatives throughout 2025.

A key focus for AOE in 2025 was building on its industry engagement and visibility. For example, AOE sponsored a variety of events for key industry clients including the American Concrete Pavement Association, the Concrete Industry Management program, the International Grooving and Grinding Association, the Post-Tensioning Institute, the American Concrete Pumping Association, and more.

On the service innovation front, AOE launched a “portable podcasting” offering in 2025, bringing professional-quality podcasting directly to clients wherever they are. This offering makes creating engaging, on-the-go audio content tailored to client audiences easier than ever. Speaking of podcasts, be sure to check out their Advancing Excellence podcast, found on YouTube and Spotify, for industry conversations and tips you can use in your organizational success.

Recognition and awards also continued to be delivered in 2025. AOE earned 13 awards for a variety of campaigns AOE has conducted on behalf of ACPA, IGGA, CFA, CIM, Heidelberg Materials, NEU, Reede Construction, ACPA Foundation, PTI, and the Roller Compacted Concrete forum. These awards reinforce client confidence in AOE’s capabilities.



AOE remained active in thought leadership and on-the-ground presence as team members attended and spoke at multiple industry conferences. In doing so, AOE delivered for clients and stayed connected to evolving trends in governance, member engagement, and marketing and communication strategies. This industry engagement also led AOE to secure new clients, such as the Concrete Foundations Association, Iowa Concrete Paving Association, NoxCrete, and ICC Distribution Group.

With a focus on clients and client engagement, the AOE Leadership Summit was a resounding success, bringing together more than 40 industry professionals in Columbus, Ohio, for a full day of impactful sessions and dynamic networking. Attendees gained insights into innovative leadership strategies, emerging industry trends, and effective communication techniques.

AOE differs from other consulting firms in its mission to serve the unique needs of the concrete and building industry and its commitment to invest all profits back into the industries it serves. In the last five years alone, AOE has reinvested more than \$750,000 in the design and construction industry.

\$750K
Reinvested into
the design &
construction
industry

Learn more at aoeteam.com.



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