

A Systems Approach for Ensuring Carbon Neutral Constructions and Improving Construction Productivity

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Objectives of the Talk


- ❖ To demonstrate how construction productivity and sustainability could be improved using a Systems approach.
- ❖ To introduce a range of research and innovation in construction materials and technologies which could improve construction productivity and carbon footprint.

- Productivity and environmental challenges in the construction industry
- Justifications for a Systems approach to deal with the challenges
- Building productivity and sustainability through technological innovations
 - ✓ ICE Low Carbon Concrete Routemap
 - ✓ Precasting and 3D printing
 - ✓ Construction robotics, Artificial Intelligence & construction informatics
 - ✓ Structural Health Monitoring and whole life management of infrastructure
- Concluding remarks and recommendations

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AVERAGE VALUE ADDED BY EMPLOYEES PER HOUR WORKED

Global economy

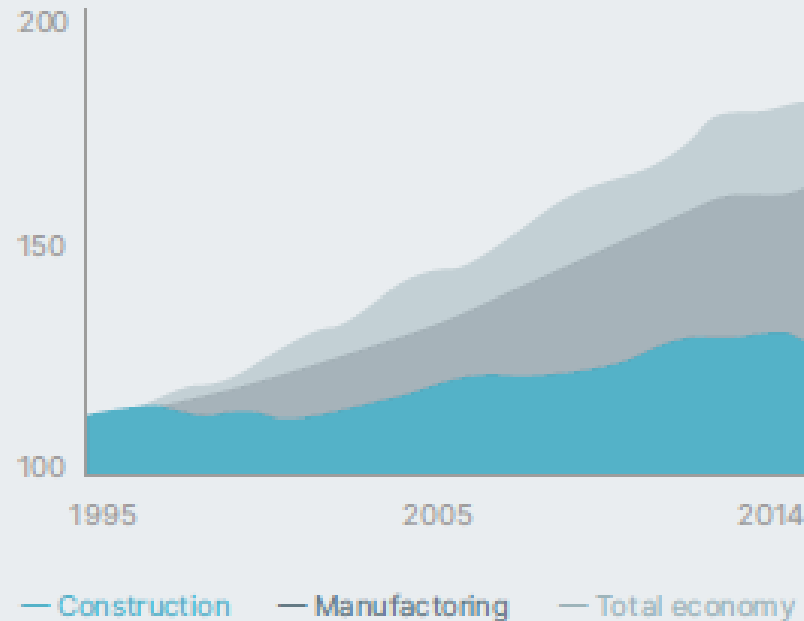
 \$37/hour

Global construction sector

 \$25/hour

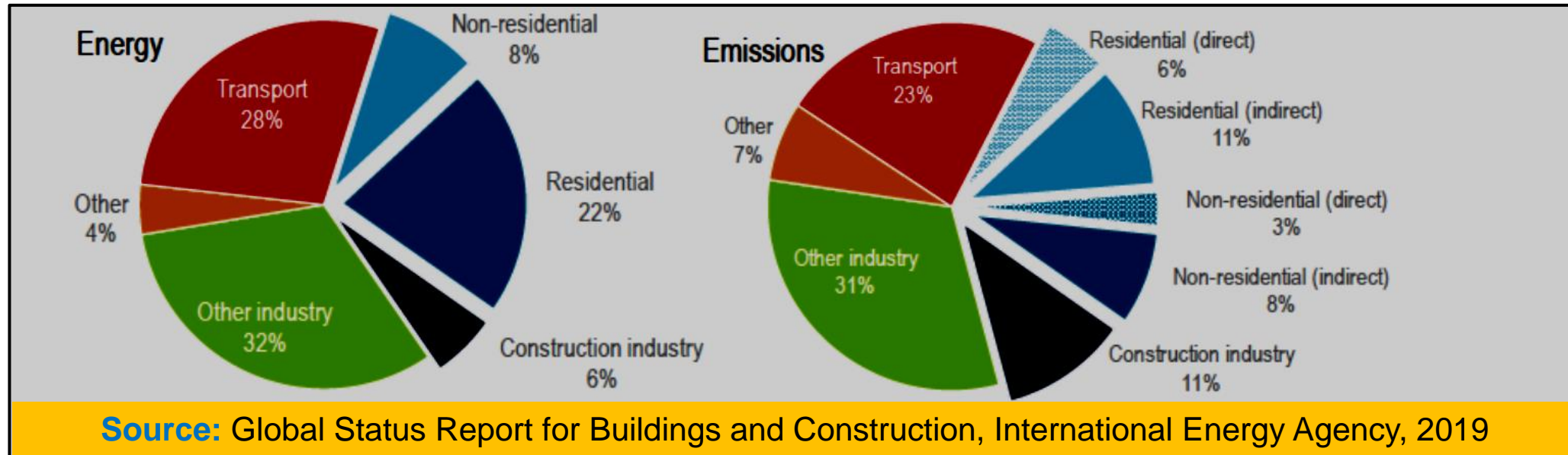
Productivity gap **\$1.63 trillion**

GLOBAL PRODUCTIVITY GROWTH TRENDS



Sources:

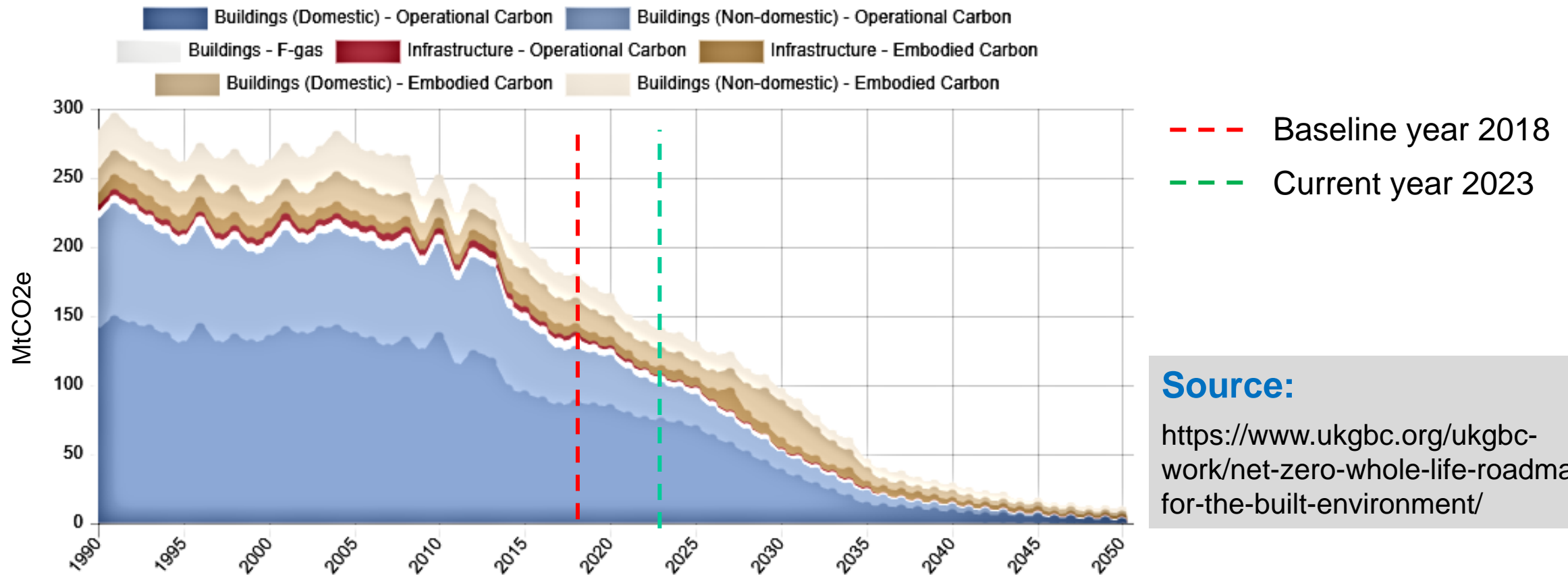
McKinsey & Company, 2017;
Disperse, The new approach to Building Productivity, 2020



Buildings and construction sector:

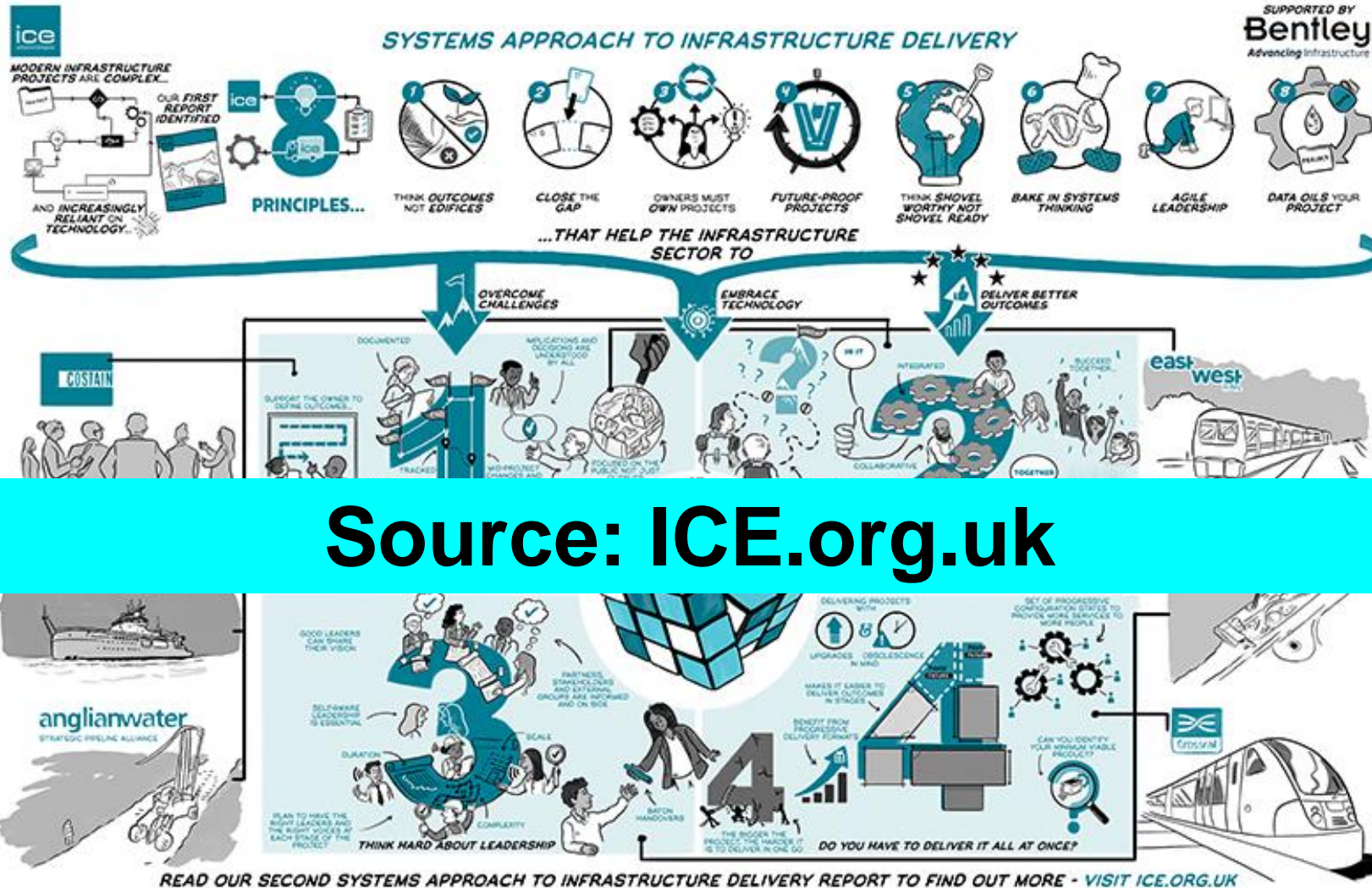
- ❖ 36 % of final energy use
- ❖ 39% of energy and process-related carbon dioxide emissions in 2018
- ❖ 11% of which is from manufacturing building materials and products such as steel, **cement (~8%)** and glass.

Historic (1990-2018) built environment emissions (MtCO₂e), alongside projected emissions from the built environment (2018 through to 2050)



Source:
<https://www.ukgbc.org/ukgbc-work/net-zero-whole-life-roadmap-for-the-built-environment/>

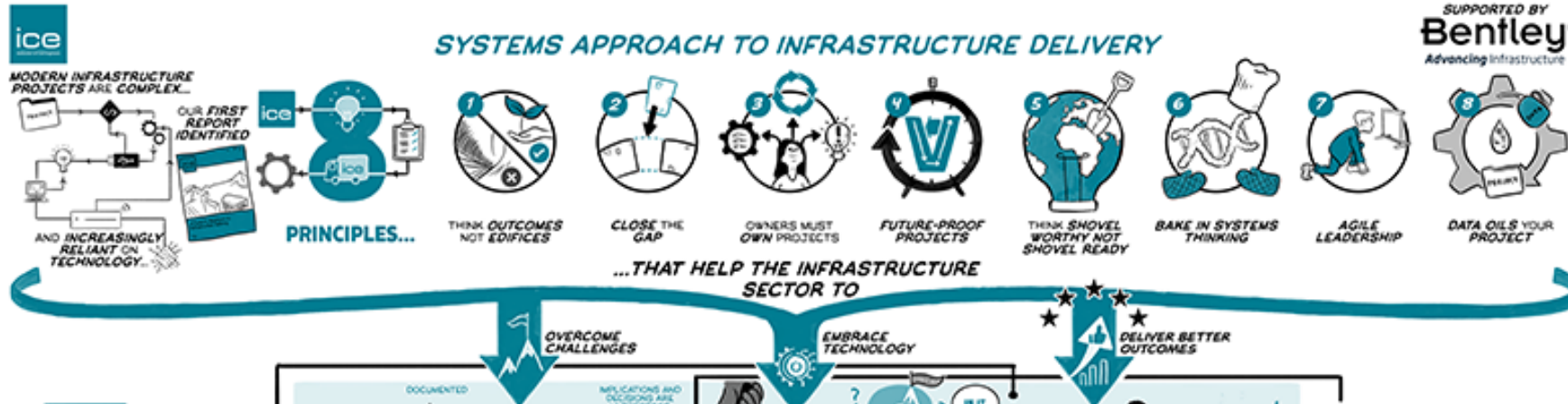
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Source: ICE.org.uk

- **Systems thinking** embraces the idea that the whole is more important than the sum of its parts; that is, understanding of how all of the component parts of a project work together to meet a common objective.
- **Systems engineering** is the application of systems thinking to engineering design and management. It helps different teams working on individual components of projects to stay aligned to a common goal.
- **Systems integration** is the practical task of bringing together all of the components and taking them into service as a single, fully-functional system.
- **The 'extended system'** refers to the socio-political environment in which a project is to be delivered and the many – often hundreds – of stakeholders who can influence it.

Source: ICE.org.uk



Overcome challenges

Embrace technology

Deliver Better outcomes

A SYSTEMS APPROACH WILL TRANSFORM HOW WE:

- 1) Conceive 2) Plan 3) Deliver & 4) Operate

Strategic Principles

- 1) Think outcome, not edifices
- 2) Close the gap
- 3) Owners must own projects
- 4) Future-proof projects
- 5) Think shovel worthy, not shovel ready
- 6) Bake in systems thinking
- 7) Agile leadership
- 8) Data oils your project

Source: ICE.org.uk

Successful Case Studies in the UK

- 1) Tideway
- 2) British Antarctic Survey's Infrastructure Modernisation Programme
- 3) Crossrail
- 4) East West Rail
- 5) Anglian Water's Strategic Pipeline Alliance
- 6) Costain's systems approach capability

Cross-cutting lessons

- 1) Keep the end in mind throughout the project
- 2) Ensure we really are all in this together
- 3) Think hard about leadership
- 4) Do you have to deliver it all at once?

Source: [ICE.org.uk](https://www.ice.org.uk)

Principal Lesson

“Construction’s traditional, ‘heroic’ style of leadership is not fit for purpose for modern projects – the sector needs to adopt leadership models that spread authority and empower highly competent individuals.”

Source: [ICE.org.uk](https://www.ice.org.uk)

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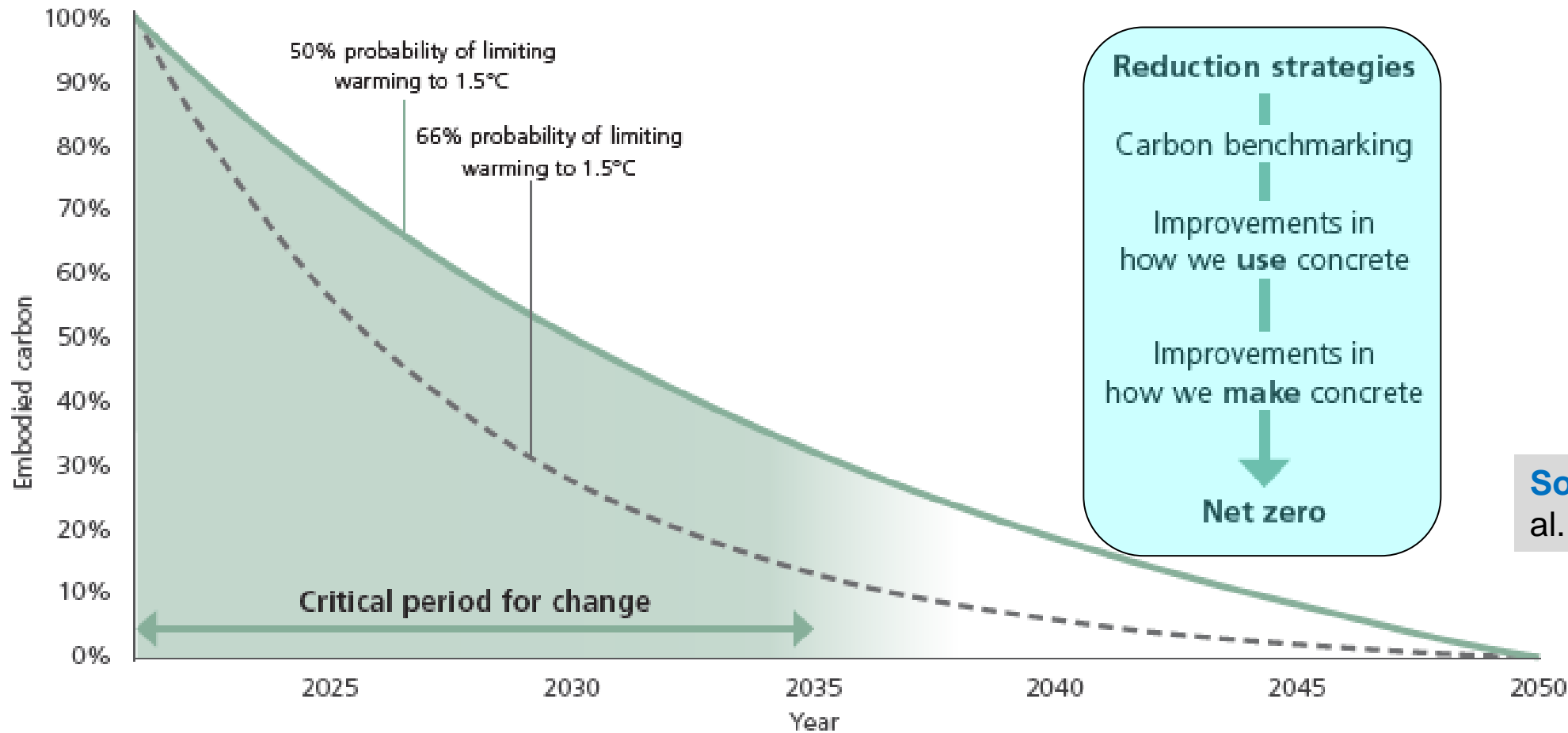


Goal: Net-zero concrete by 2050

Strategic focus areas:

- Reduce the amount of concrete + rebar used
- Reduce the carbon intensity of concrete/rebar
- Sequester or offset the residual carbon

Idealised Reduction Rate for Embodied Carbon in Concrete



Source: Scrivener, K. et al. (2018) CCR 114, 49-56



- ✓ Reduce waste
- ✓ Drive greater resource productivity
- ✓ Deliver a more competitive economy
- ✓ Position to better address emerging resource security/scarcity issues in the future
- ✓ Help reduce the environmental impacts of our production and consumption.

<http://www.wrap.org.uk/about-us/about/wrap-and-circular-economy>

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Flexi-Arch for Small to Medium Span Bridges Tievenameena Bridge in Northern Ireland



Source: Macrete Precast Concrete Engineering, Northern Ireland

- ❖ Successfully constructed spans up to 18m
- ❖ Highly cost-effective and durable
- ❖ Instrumented bridges facilitate performance monitoring in service

Facilitating Factors

- ❖ High strength, high performance concrete
- ❖ Advances in admixture technologies
- ❖ Advances in fibre reinforced concrete
- ❖ Advances in prestressed concrete
- ❖ Advances in structural connections
- ❖ Better skilled construction workforce
- ❖ Introduction of whole life cost and life cycle analysis
- ❖ Better awareness of (concern for) sustainability



3D printed building in Dubai (2019)



Source: [businessinsider.com](https://www.businessinsider.com)

3D printed neighbourhood in Houston, Texas (2022)



Source: BBC

Facilitating Factors

- ❖ Advances in materials technologies
- ❖ Building Information Models, Construction Robotics, Artificial Intelligence and construction informatics

Features

- ❖ The structure is built directly on-site
- ❖ Could use local materials
- ❖ Efficient in insulation to reduce energy consumption

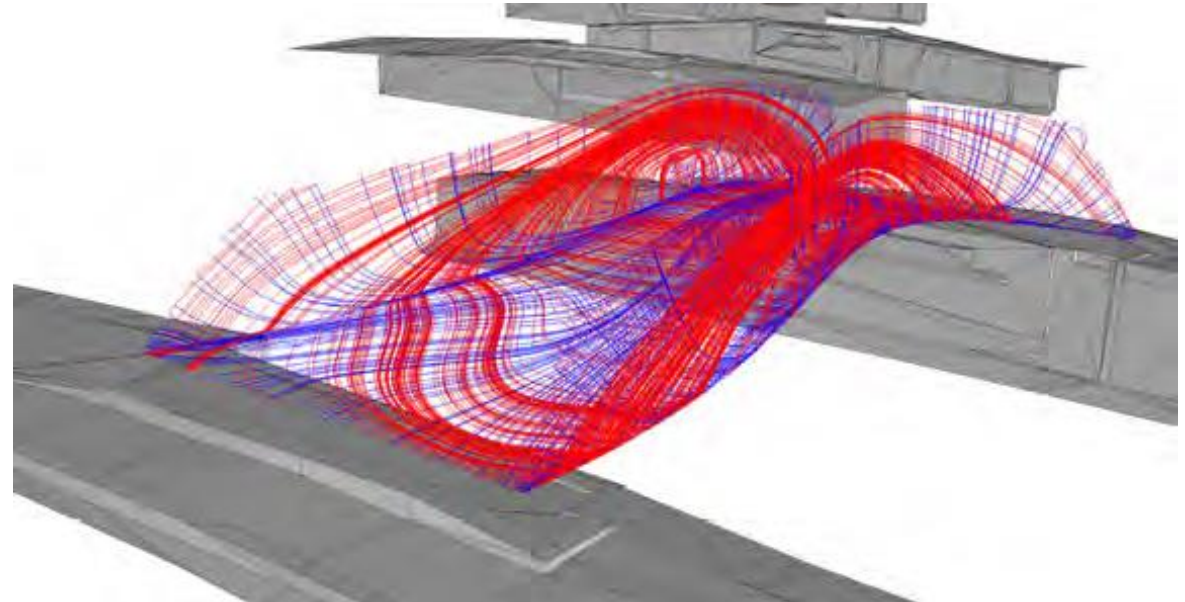
Comparison Between Traditional Concrete Manufacturing Procedure and 3D Printing

- ✓ Free from formwork
- ✓ Less labour
- ✓ Saving in construction time
- ✓ Better working environment
- ✓ Less construction wastes
- ✓ Reducing risk of construction
- ✓ Reducing energy consumption
- ✓ Reducing the cost.....

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The world's first robot-printed steel bridge pushes the boundaries of 3D design:
Stijn Joosten, Shibo Ren, Paul van Horn, Mathew Vola



Source: The Arup Journal, Issue 1, 2022

Market Drivers

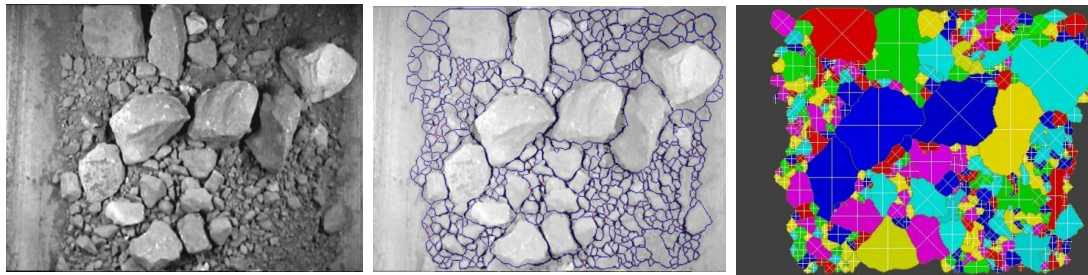
- ❖ High level of construction and growth expansion activities
- ❖ Unsafe environment, injuries to labour
- ❖ Uncertainties, such as COVID-19 Pandemic

Typical Construction Activities Using Robotics

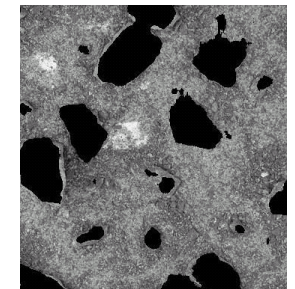
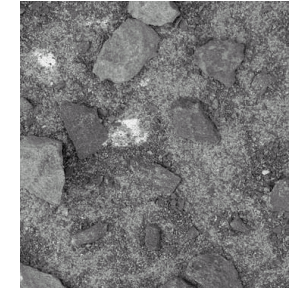
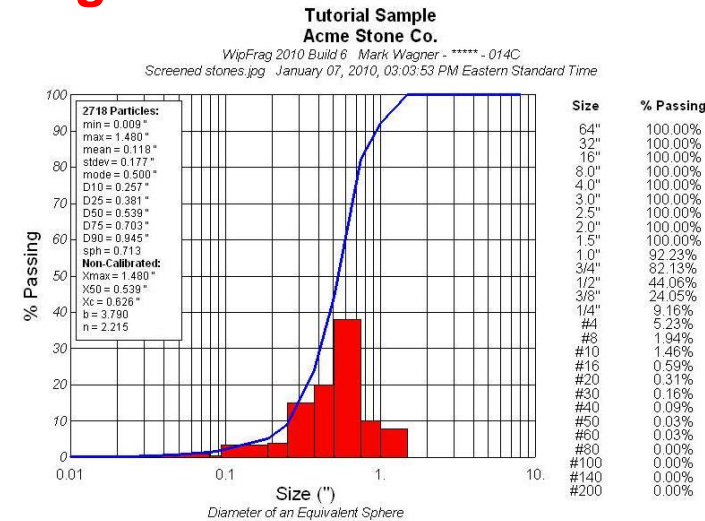
- ✓ Structural demolition
- ✓ Bricklaying
- ✓ Assembling prefabricated components
- ✓ Welding arms
- ✓ Construction of road pavements
- ✓ Unlocking of design possibilities
- ✓ Aerial surveys



Image based characterisation of sand/gravel/concrete



Source: Murtagh, F., et al. (2004), British patent application No. 0408632.8

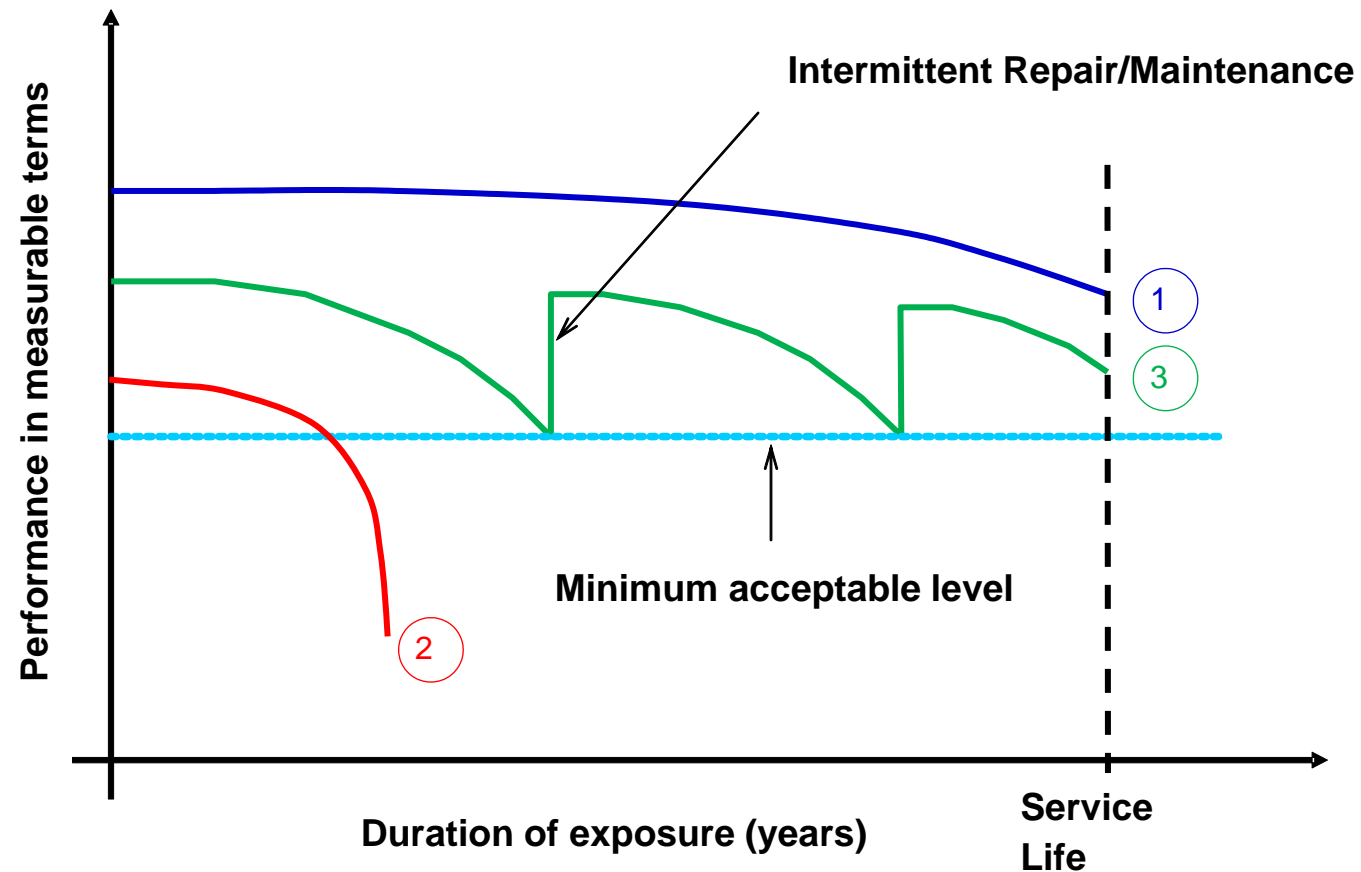


Optical Granulometry

Benefits

- Better understanding of the raw materials while they are in the conveyor belt in plants
- Reduced energy demand due to machine controlled characterisation of materials – recycled raw materials
- Increased packing density - concrete
- Reduced cement consumption – concrete/asphalt
- Greater quality control and confidence

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- Early age detection of problems
- Timely intervention and management of infrastructure

Hangzhou Bay and the Bridge

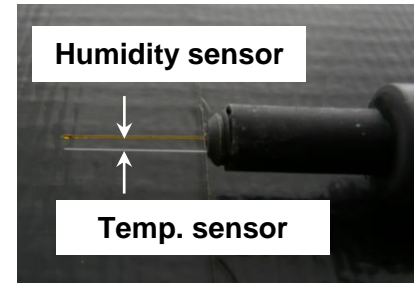
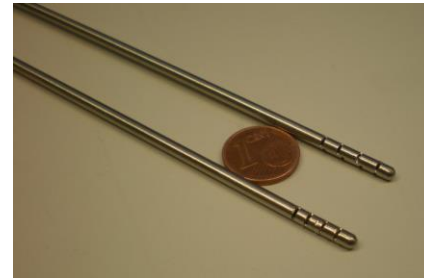


**Hangzhou Bay bridge connects Jiaxing and Ningbo municipalities of Zhejiang province, China.
35.6km (22 mile) long.
Wave height 9m, wind speed >30mph.**

Monitoring station located at the service centre

Fibre Optic Sensors

- Temperature
- RH
- pH
- Chlorides
- Strain



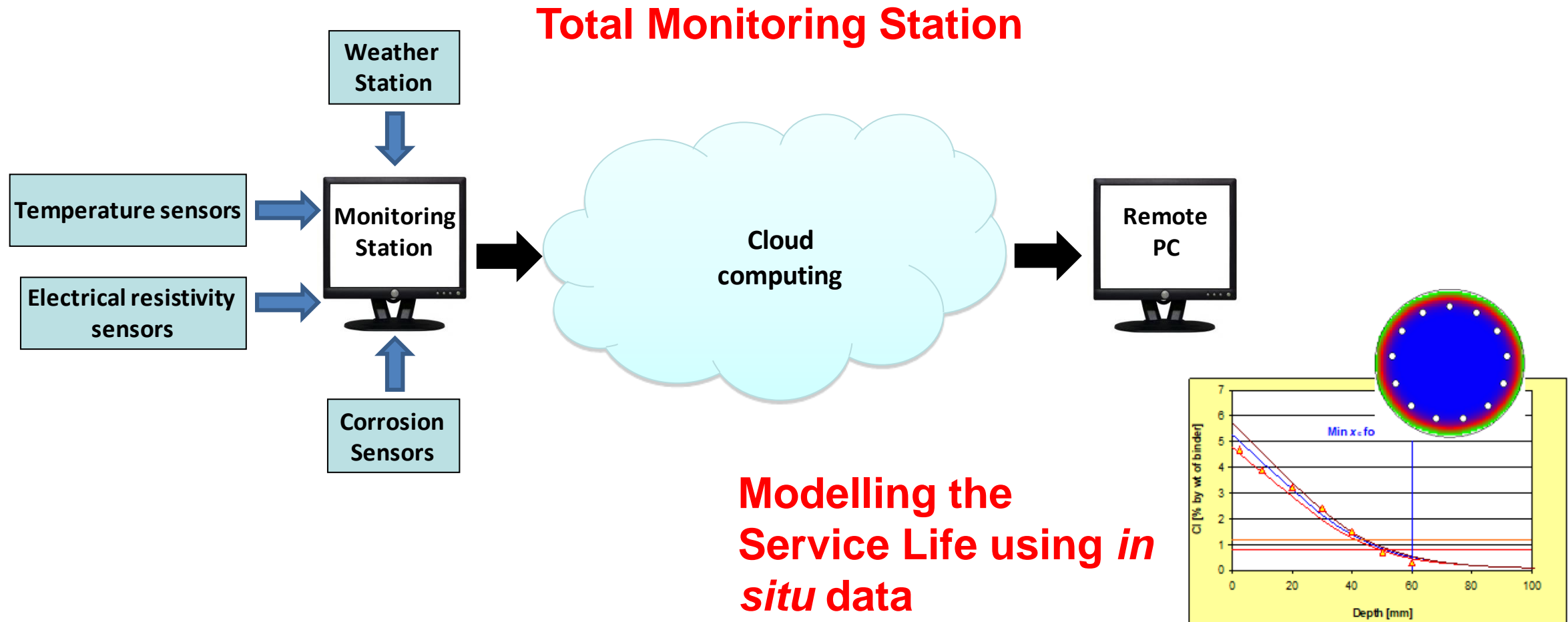
Humidity and Temperature

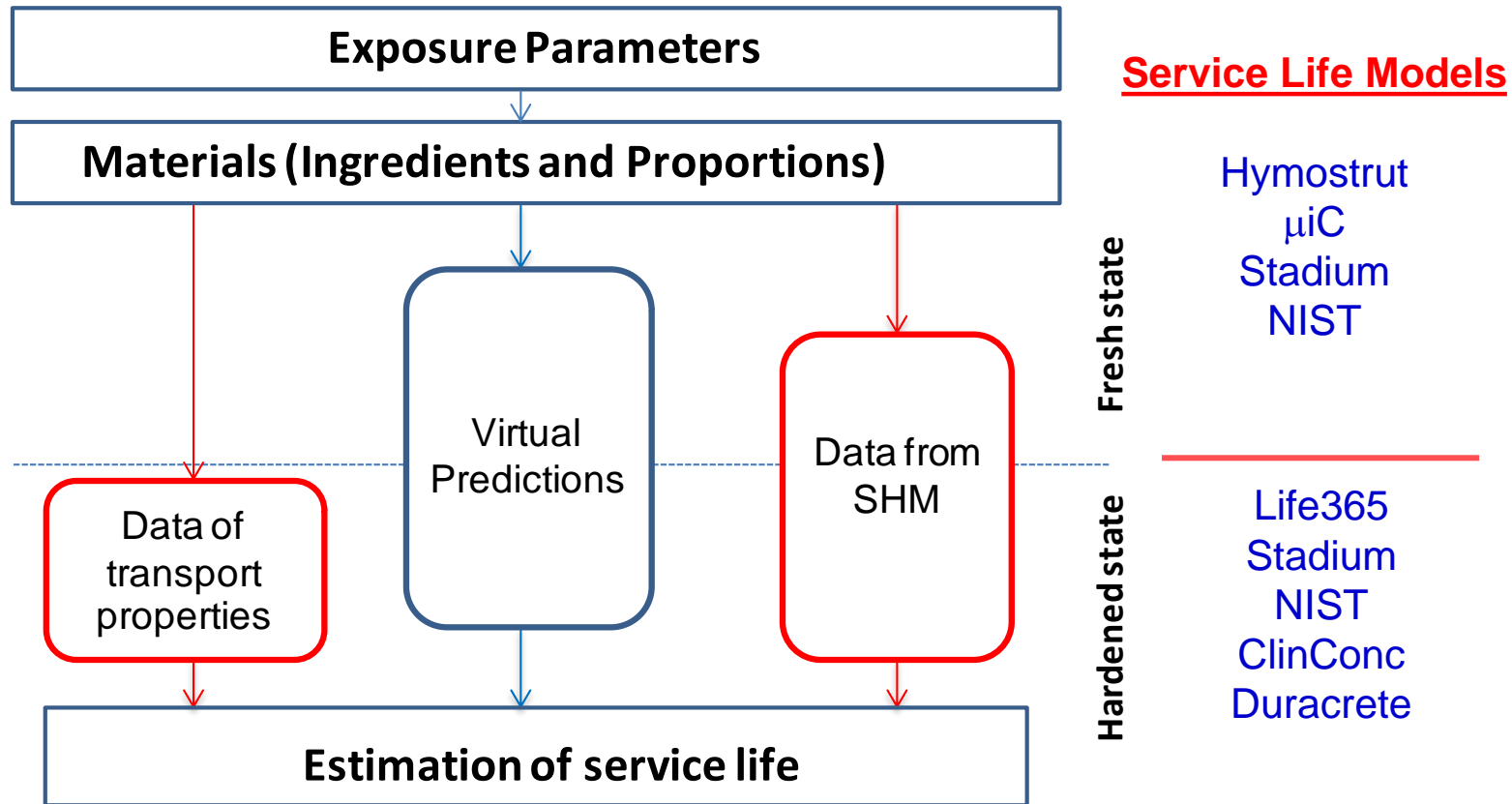
pH and Chloride

Electrical Resistivity Sensors

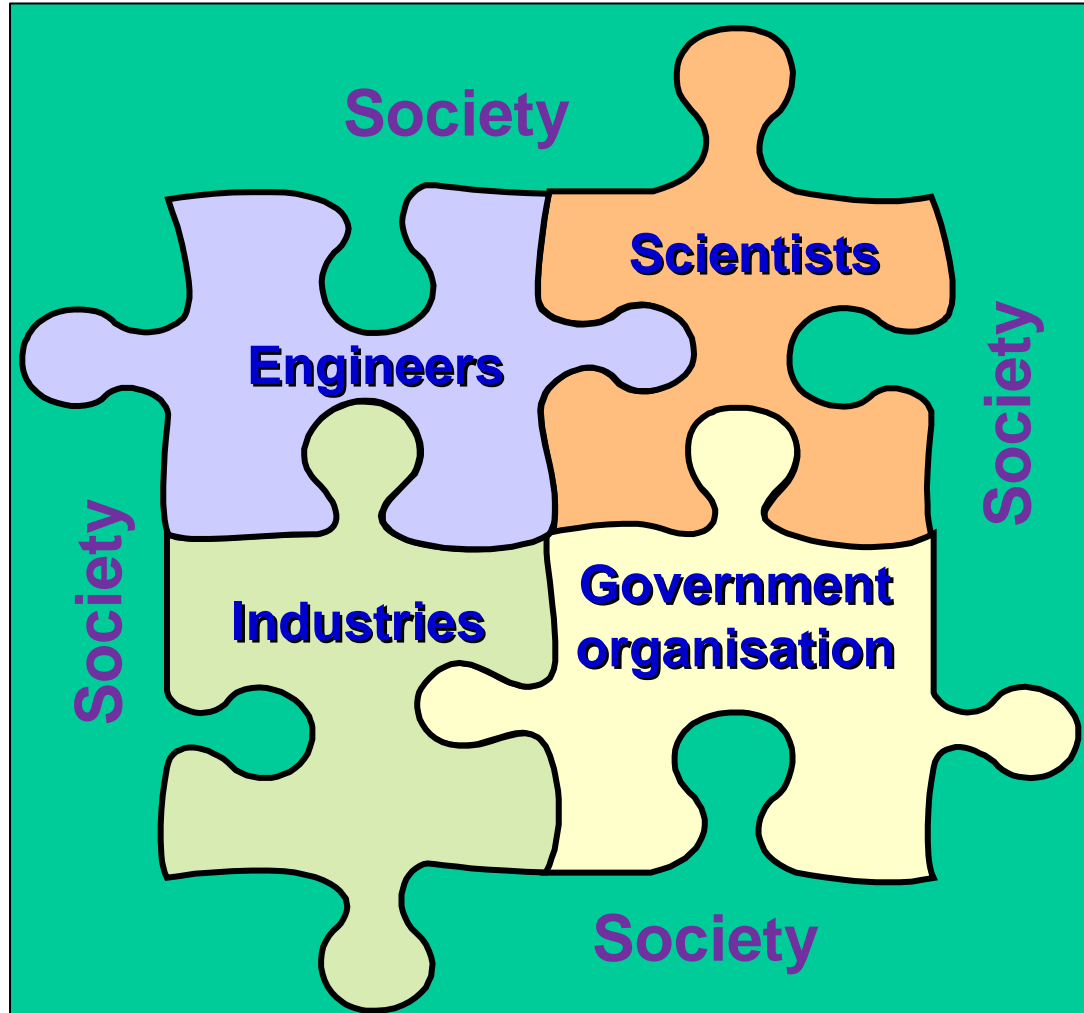
- Moisture movement
- Chloride ingress
- Carbonation
- Corrosion







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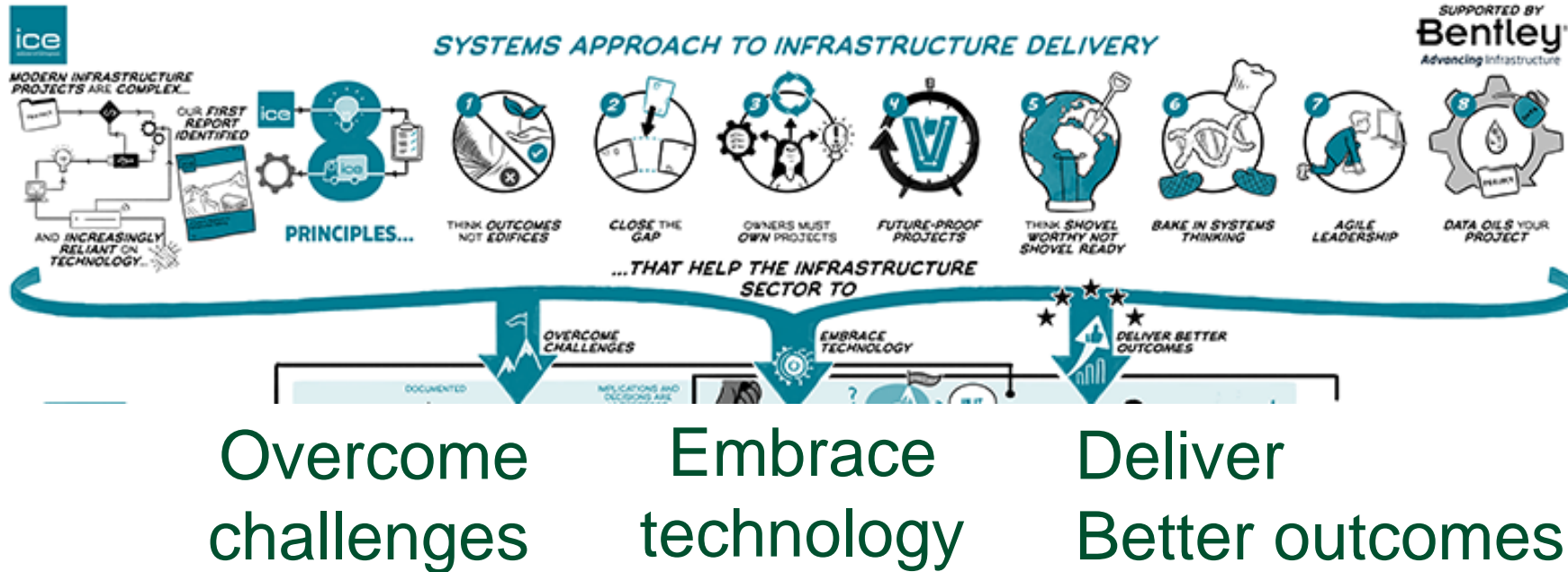
Key Challenge

Bring together relevant stakeholders responsible for sustainable and productive constructions

AND

Build on this to develop practical approaches to deal with sustainability and productivity

By resorting to a Systems approach.



- ## Strategic Principles
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The systems approach could be applied to improve also the productivity and sustainability of civil infrastructure projects.

Thank you; Any Questions?



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